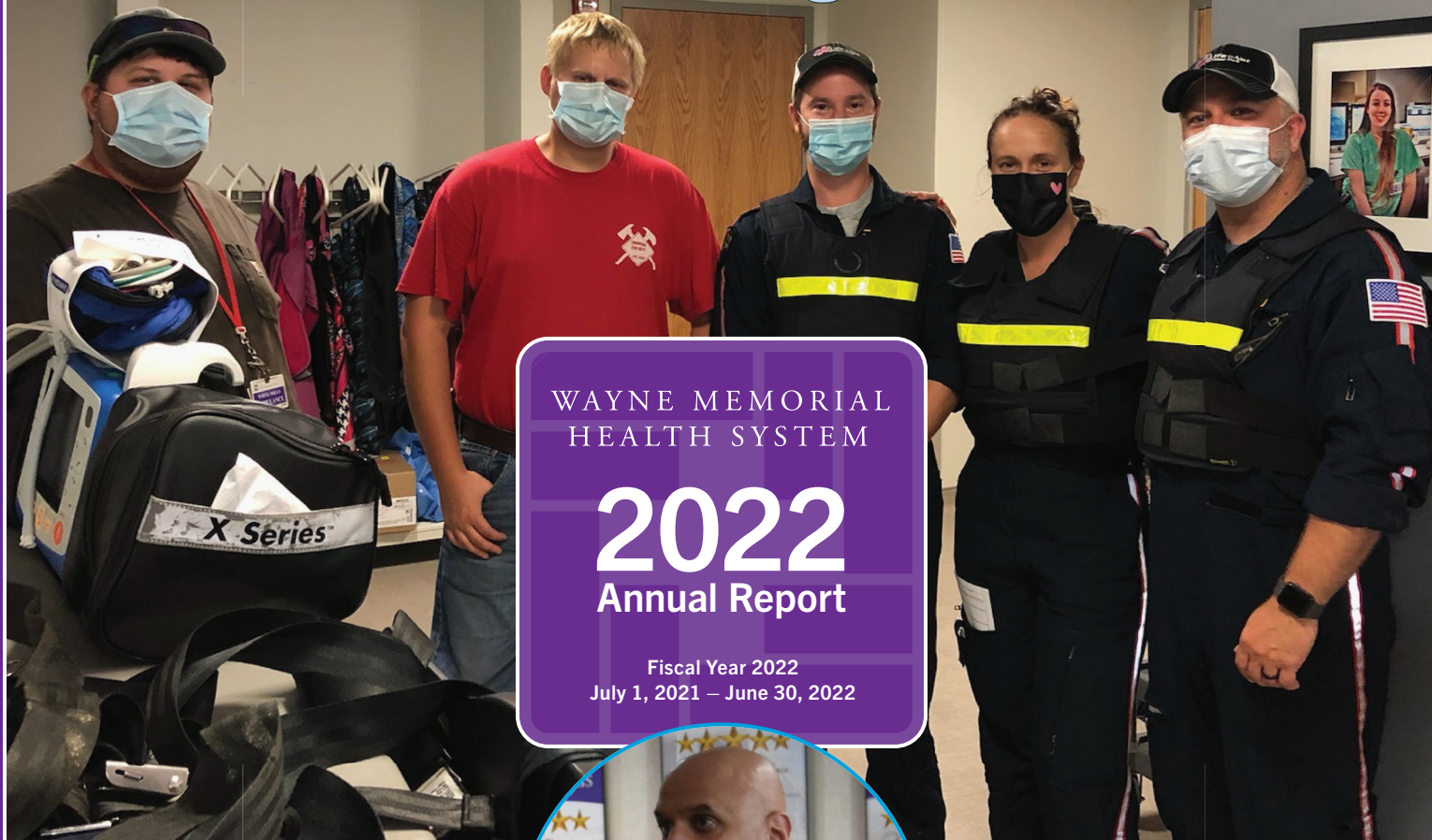


First-Ever Life Flight to WMH



WAYNE MEMORIAL
HEALTH SYSTEM

2022 Annual Report

Fiscal Year 2022
July 1, 2021 – June 30, 2022

Year One for New CEO



A Second CT Scan

2022 Highlights

“They told me I could go to Wayne Memorial or Orange Regional (now Garnet) for my heart. I chose Wayne because I heard they had good doctors there.”

—**First patient ever life-flighted to WMH for life-saving treatment, August 2022**

It was a year of new leadership and change. The end of FY '21 saw former CEO David Hoff winding down his 21 years of service, and as of January 1, 2022, Jim Pettinato, BSN, MHSA, CCRN-K, stepped into the role. Almost immediately, he announced a new strategic plan and sweeping administrative changes:

- **Created a new position**, Post-Acute Care Director (Judy Eisenhauer, DNP, RN, MSN Ed, CRRN, BA) to help patients better navigate the often-delicate transition from the hospital to a nursing home, inpatient rehabilitation or Home Health & Hospice. The position also helps align post-acute services under the Wayne Memorial umbrella.
- **Began restructuring surgical services** to minimize disruptions of care. Two surgeons would become “hospitalist surgeons” and two would remain in the office so they would not have to leave for unexpected hospital emergencies.
- **Announced changes in the Emergency Department** with a new contracted group of all board-certified Emergency Medicine doctors and all mid-levels employed by the hospital.

Pettinato also began aggressively pursuing providers. **Clifford Carrol, MD, FACP, FACC, FASGE**, a board-certified gastroenterologist came on full-time in the spring. Shortly afterwards, Pettinato said, “we saw patients not being transferred out, a real plus for patients and us.”

Cyriacus Anaele, MD, a board-certified nephrologist joined WMH this fall.

The medical staff leadership saw a turnover, with longtime **Chief of Staff William Dewar III, MD**, handing over the reins to **Sean McVeigh, MD, FCCP, FACP**. Dr. McVeigh was the lead clinician on the hospital’s COVID response team. COVID numbers took a dip in FY '22, and vaccines were largely credited for fewer hospitalizations. But the WMH team continues to be on the alert. As of this writing, masks are still required in the hospital.

Wayne Memorial Community Health Centers (WMCHC) added several mid-level providers and opened a new **Women’s Health office in Dingman’s Ferry, Pike County**. But staff shortages continued to



plague both WMCHC and WMH (and healthcare nationwide). In April, they launched a joint recruitment campaign focused on the work-lifestyle benefits of being employed by the Wayne Memorial family—“Team, happy.” Applications increased substantially, though both entities report the need for staff remains high.

The staffing situation was one peg in the overall financial picture for WMH that negatively impacted the bottom line. Revenues took a precipitous dip, while expenses soared due to use of temporary personnel, supply chain issues and disruptions in elective procedures. A national shortage of CT contrast solution forced WMH to temporarily cancel non-emergent procedures in Radiology and the cardiac catheterization lab.

On the positive side, contrast became available again and the hospital **installed a second CT**, which is now officially online.

WMH was forced to shutter physician services in its **Hematology-Oncology Department**, but the **Chemotherapy/Infusion Clinic** remains open, accepting patients with prescriptions from outside providers. WMH is still looking for a new physician-group partner.

A new service unfolded at WMH this summer: a **Chest Pain Center**, with temporary accreditation privileges. The Center is designed to improve the quality of cardiac care with strict protocols to identify and treat serious cardiac issues as soon as a patient presents to the hospital’s Emergency Department.

One of those patients was a gentleman from Callicoon who was life-flighted to Wayne Memorial from Garnet-Hermann Grover Hospital in Callicoon. He was the first ever patient life-flighted to—and not from—WMH. Mills shared that WMH’s Brad Serwer, MD, FACP, “put in five stents” and basically “saved my life.”

Wayne Memorial Hospital

Fiscal Year Ended June 30, 2022 (Unaudited)

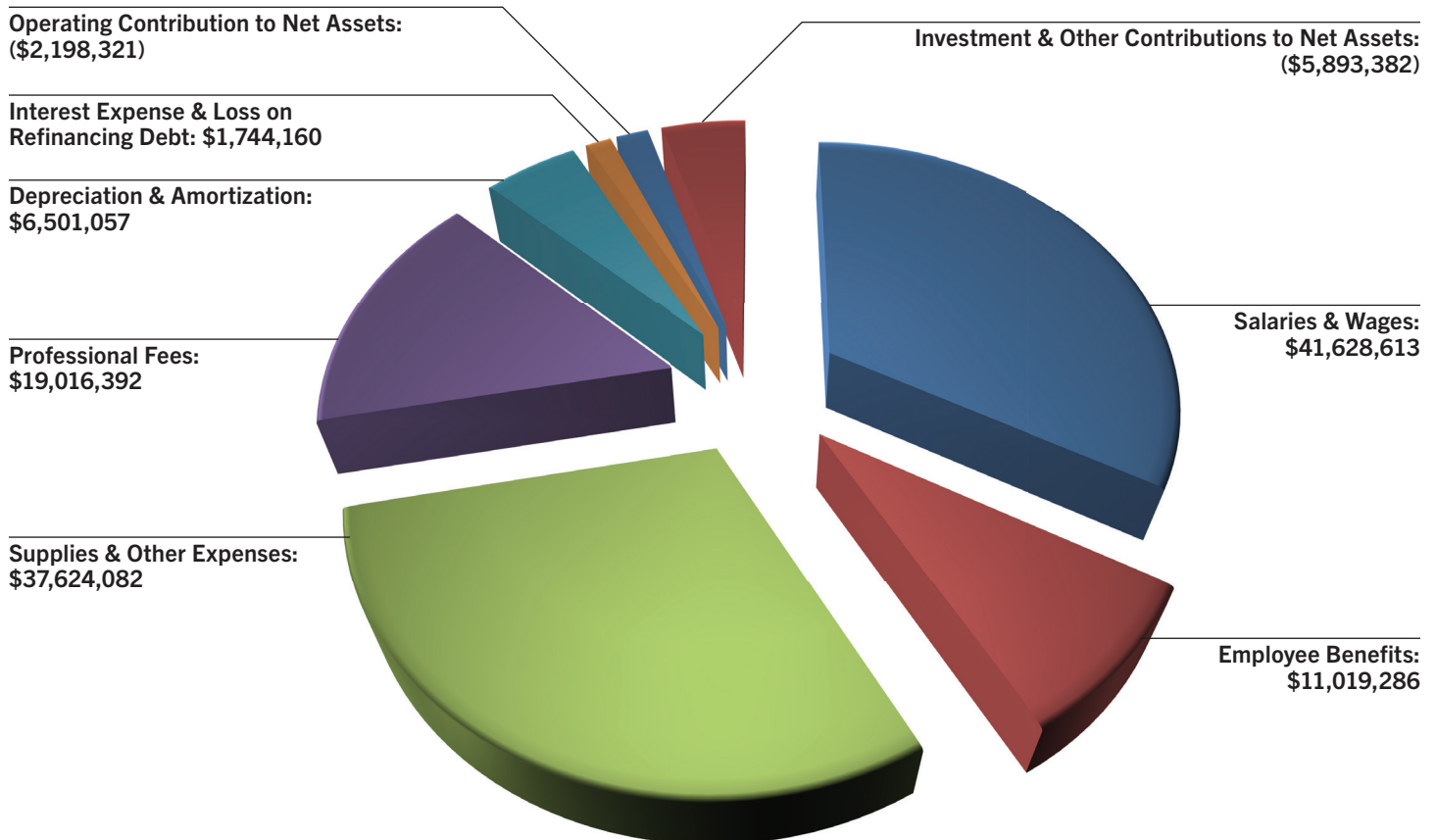
Revenue:

Patient Service Revenue.....	\$47,195,657
Pennsylvania Rural Health Model Revenue.....	59,409,983
CARES Provider Relief Funding Revenue.....	5,688,333
Employee Pharmacy, Cafeteria & Other Operating Income.....	3,041,296
Interest & Investment Income (Realized & Unrealized).....	(5,893,382)
Total.....	\$109,441,887

Uses of Net Revenue:

Salaries & Wages.....	\$41,628,613
Employee Benefits.....	11,019,286
Supplies & Other Expenses.....	37,624,082
Professional Fees.....	19,016,392
Depreciation & Amortization.....	6,501,057
Interest Expense & Loss on Refinancing Debt.....	1,744,160
Operating Contribution to Net Assets.....	(2,198,321)
Investment & Other Contributions to Net Assets.....	(5,893,382)

Uses of Net Revenue for Year Ended June 30, 2022 Unaudited



Upper cover photo: Flight crew from LifeNet New York, left to right: Stephen Parenti, First Responder Driver, Andrew Moss, EMT; Mike Nuzzi, pilot; Tricia Haile, flight nurse; Aaron Peck, flight medic.

Lower cover photo: WMH CEO James Pettinato, BSN, MHSA, CCRN-K and WMH's new CT scan, l. to r: CT Techs Doug Buchinski, Joseph Pochis, Chelsea LaTourette, Chloe Hedgelon and Director of Imaging Services Rob Brzuchalski, CRA, RT, RDMS.



WAYNE MEMORIAL HEALTH SYSTEM, INC.

WMHS/WMH Board of Trustees

OFFICERS



Hugh Rechner
Chairperson



Joann Hudak
1st Vice Chair



Wendell Hunt
2nd Vice Chair



Frank Borelli
Treasurer



Mary Burns Hoff
Secretary

MEDICAL STAFF OFFICERS



Sean McVeigh
MD, FACP, FCCP
Chief of Staff



Sandra Cosklo DO
President,
Medical Staff



Jason Zielinski DO
Vice President,
Medical Staff

TRUSTEES

Kate Bryant

Keith Gunuskey

Paul Karpiak

Brad Kiesendahl

Ron Schmalzle

Mary Beth Wood

Serving by virtue of position:

Nancy Propst
Chair, Wayne Memorial Health
Foundation

Christine Rechner
Chair, Wayne Memorial
Long Term Care

Nancy Moro
Chair, Wayne Memorial
Community Advisory Board

Diane Popovich,
President, Wayne Memorial
Hospital Auxiliary

Administration Directors



James Pettinato
BSN, MHSA, CCRN-K
Chief Executive Officer



Patricia Dunsinger
Chief Financial Officer



Chandra Roberts BSN, MHA, RN,
Chief Nursing Officer &
Patient Care Services



Timothy Huber
Chief of Facility Services



James Hockenbury
Chief of Ancillary
& Professional Services



Bethany Fine
Chief of Human Resources



Frederick Jackson
Executive Director,
Wayne Memorial Community
Health Centers



Phillip Branning NHA
Administrator,
Long-Term Care

Lisa Champeau
Director, Communications
& Development
Director, Wayne Memorial
Health Foundation